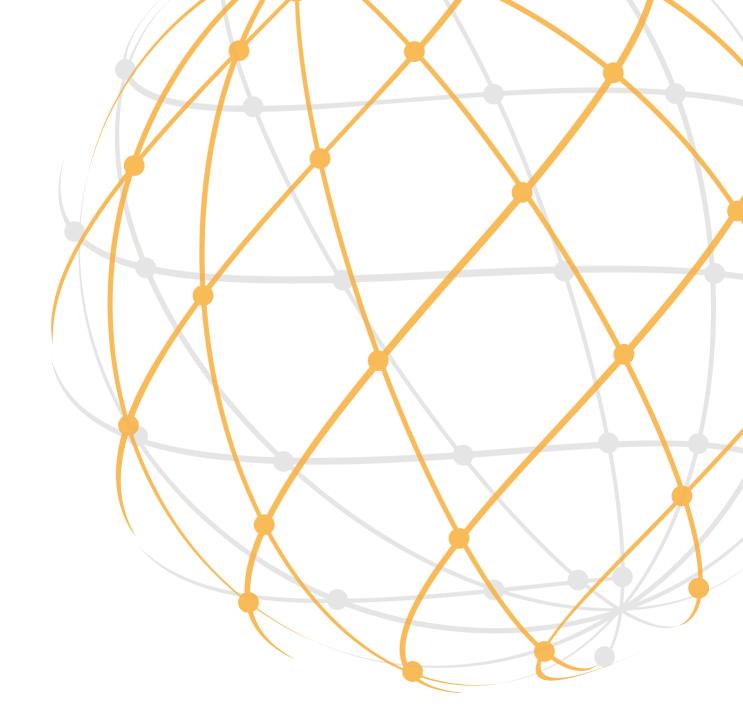
History of Iridium MASTER Slides

Updated 1Q 2021







Legal Disclosures

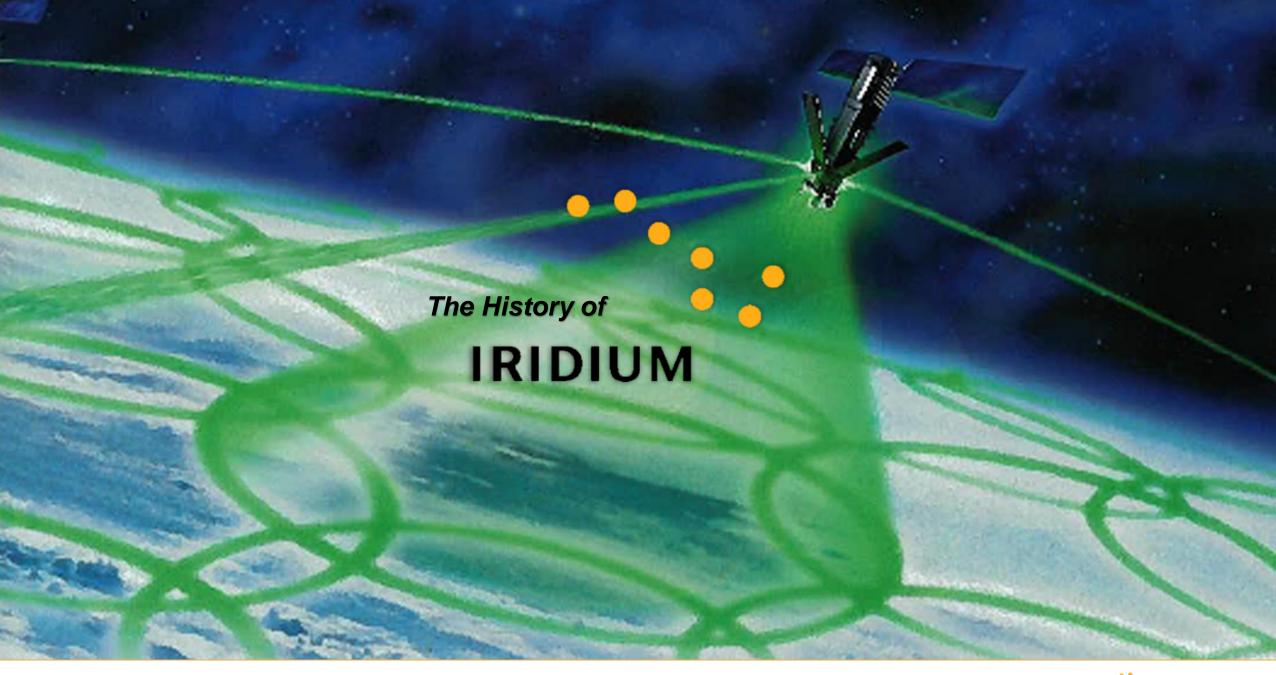
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Iridium Online Museum

In celebration of 20 years of Iridium Satellite LLC (which was officially formed on July 31, 2000), we are excited to announce the Iridium Online Museum. The museum highlights our rich and unique history dating back to its conception in the late 1980s.

Exhibits:

- Iridium: An Overview
- The Iridium Timeline
- T-Minus 10 Years to Launch
- Iridium's NEXT Step
- Hosted Payloads: Expanding the Mission
- Product Innovation: From Beepers to Broadband
- An Ecosystem of Excellence
- Building a Sustainable Space
- Bankrupt to Booming: Financial Transformation
- Iridium in the Spotlight

www.lridiumMuseum.com







1987

The original idea for "cell towers in the sky" was conceived by Motorola.

Originally designed for 77 satellites and named after the 77th element. Even after the design was changed to only include 66 satellites, the name stuck!

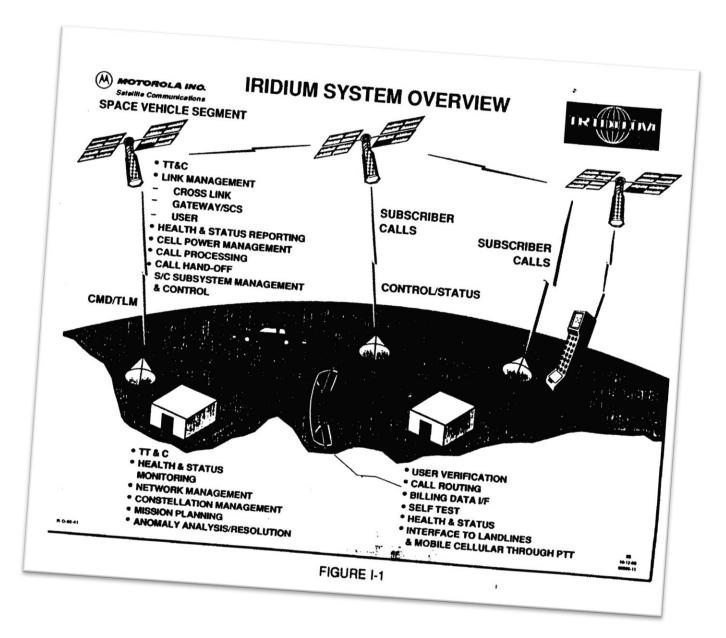


1992

The original constellation design required 77 satellites...

...so the project was named after the 77th element: Iridium. Even after the design was changed to include only 66 satellites, the name stuck!











1987 - 1998

AN AMAZING DECADE

- Over \$6 billion spent!
- 13 International Partners
 - Over 95 satellites built (a first in the industry!)
 - IPO on NYSE before service ever began
 - 19 launches across
 3 countries in 1 year!







1998

COMMERCIAL SERVICE LAUNCH

The first ceremonial call was made by then U.S. Vice President Al Gore to the great-grandson of Alexander Graham Bell!







Indium LLC 1575 Eye Street MSU Washington, DC 20 005 USA

Press Release

PAGING COMPANY STARTS SERVICE TODAY

Iridium Ushers in New Era of Global Communication

WASHINGTON, November 1, 1998 -- The Global Village just got a wnole lot smaller.

Iridium LLC today announced that the world's first hand-held, global satellite phone and paging system is now commercially available to customers. With Iridium





GLOBAL COMMERCIAL SERVICES







PRIVATE U.S. GOVERNMENT GATEWAY FOR SECURE COMMUNICATIONS



The New York Times

Iridium, Bankrupt, Is Planning a Fiery Ending for Its 88 Satellites

By DAVID BARBOZA APRIL 11, 2000

The jokes about the government using the satellites for "Star Wars" target practice don't seem so funny anymore.

In the coming months, Iridium L.L.C., the bankrupt global satellite telephone company, will begin sending 88 giant satellites spiraling toward ling one of the colossal corporate failures in recent memory.



Los Angeles Times | ARTICLE COLLECTIONS

Satellite Firm Iridium Files for Chapter 11

Telecom: Company seeks protection 2 days after defaulting on \$1.5 billion in loans and hours after investors push for action.

August 14, 1999 | From Times Wire Services

moany Iridium filed for protection from creditors under Chapter 11 of the U.S. Satellite telec -ofter defaulting on more than \$1.5 billion in loans.

Technology

The New Hork Times

April 11, 2000

Iridium, Bankrupt, Is Planning a **Ending for Its 88 Satellites**

By DAVID BARBOZA

HICAGO -- The jokes about the government usin for "Star Wars" target practice don't seem so funn

In the coming months, Iridium LLC, the bankrupt global satellite telephone company, will begin sending 88 giant satellites spiraling toward Earth, where they will burn up in a fitting and fiery end to one of the colossal corporate failures in recent memory.

After spending more than \$5 billion on a system that



Iridium's Sky is Falling

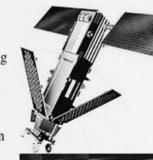
Wired News Report [X]

Nearly a year after the Iridium phone network filed for bankruptcy protection, its chief backer planning to take its constellation of 66 satellites out of orbit.

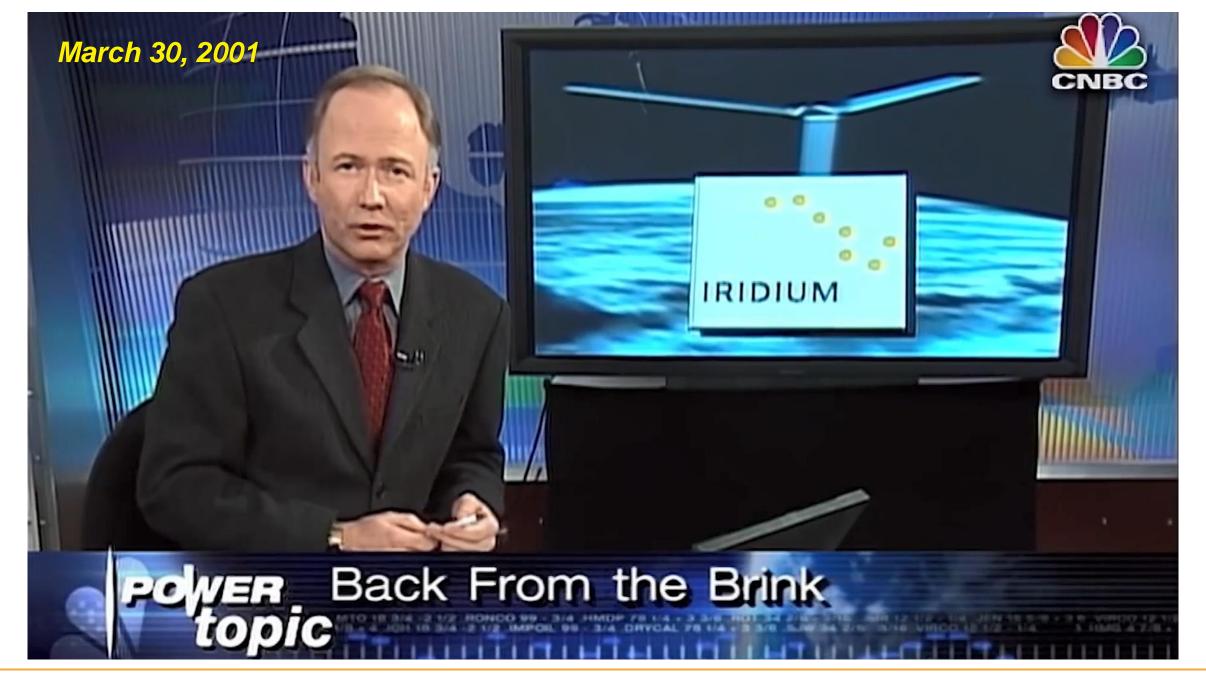
Court inst hours after a group of bondholders sought an involuntary

The bondholders, who

Motorola (MOT) said Wednesday it was finalizing a schedule to destroy the 66 satellites of Iric LIC because the bankrunt catellite to bane it bear to con







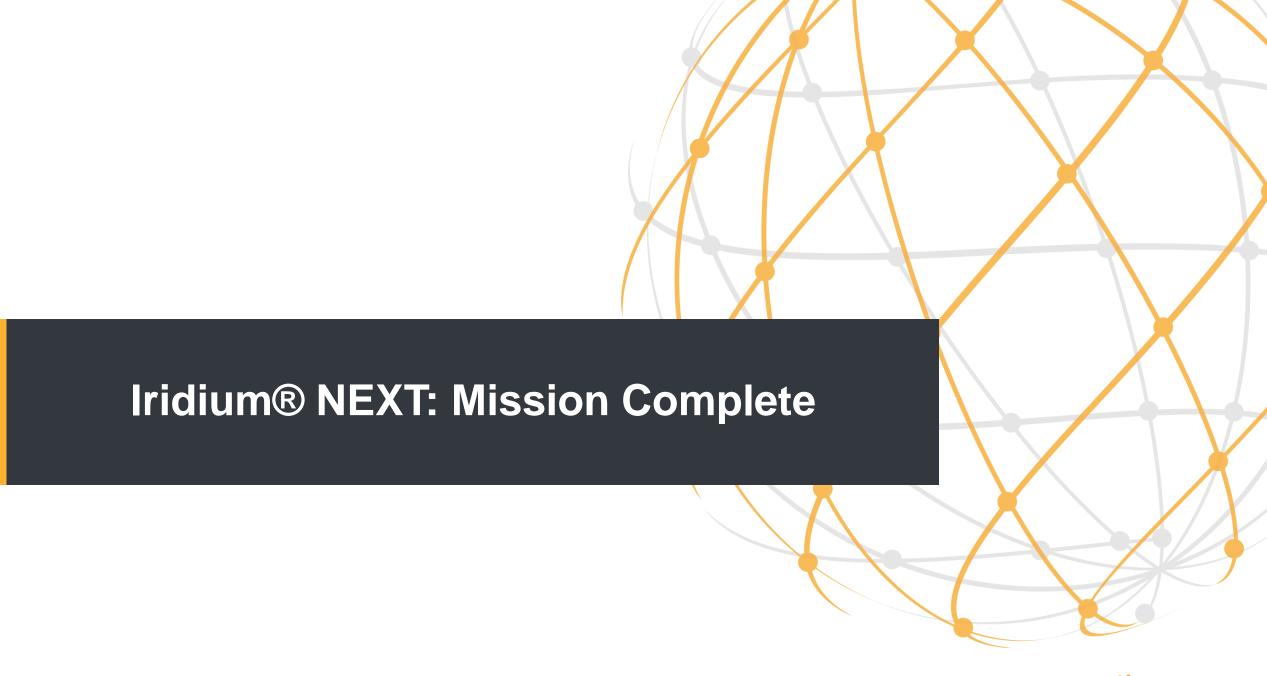
Iridium "2.0": The Last 20 Years

Emerged from bankruptcy 2000 2003 **Turned cash flow positive Matt Desch joined as CEO** 2006 Went public on NASDAQ 2009 (IRDM)

2010 Completing financing and began development of Iridium NEXT program

First of eight SpaceX launches was successful

Iridium® NEXT mission was completed and Iridium Certus® broadband launched





Overview

Faster Data Speeds
Increased Capacity
Enables Iridium Certus®

By the Numbers

\$3B Satellite Refresh Program81 New Satellites (66 operational)8 Launches on SpaceX Falcon 912.5 Year Design Life

New Revenue Streams

Iridium Certus® Services
AireonSM Aircraft Tracking
Hosted Payload

Final Launch Completed: January 11, 2019









Our History of Product Innovation





